Last time I used the formula of thinking of the CCC as not for sale... The CCC has no price... It must reproduce the good life... Tonight I shall give you no recipes; I will not tell you what you can do from morning to evening. I shall therefore disappoint you... You will get no daily schedule from me, except in light of the formula I shall present of reproducing the good life... These little schedules make no sense in themselves. They are only parts of a process of life. My speech is really less human than yours. I can say nothing in an hour... (story of Mr. Lukens and the attempt to speak three times with the consequent compromise of two talks)... Time-spans of half an hour have no dignity... and today the dignity of human speech is imperilled by demagogues who speak for 30 minutes over the radio... It is poisonous... a humming-bird society. Education is something that stays with men... We must observe the laws of the mind in education.

The word must travel to a boy before he can be taught just as it takes time to go to the place where a work project is under way... it takes expectation... not orientation... as we give our freshmen. The six months in a camp may be made into a unit divided into three periods: expectation; incubation; fulfillment. Memory is the power to hold things until they are fulfilled... and we need no memory for things that are fulfilled... In 60 minutes nothing important can be said; and the good thing about Mr. Oxley's talk is that he said nothing important that you did not know.

The rule of expectancy is rigid. There is long-lived and short-lived truth... Citizenship is a life-time matter. The first week in camp must be for building up expectancy... The boys are going to hear big things. Everything mustn't be told at once... Employment is an hourly business...

Abolish the $30 man... at least call him a $180 dollar man, which covers 6 months. He will be much more enthusiastic, will stay on... there will be less dishonorable dismissals... Our freshmen are also drowned in the first week. There is nothing big in time or space that surrounds them. There is a complete atomization of youth... all treated as individuals... the whole opportunity must appear to him first before the parts are stressed... Why not take up the $56,000 budget of the whole camp... We have lost all sense for intermediary values... the camp is a middle ground...

Every hour must point beyond itself... Labor - Thought - Play. The camp is a trinity of these powers. Every hour must point to a meaning expressed by the role of every hour in a big drama... need to find time for the workings of body, mind, soul. The soul is exercised in play... in recreating the universe... in friendship... the mind needs thinking, the body, to be built up... Think of the camp as one great laughing, working and meditating giant... one man... not individuals in space...

Not just theory... I built up 14 camps from scratch... no government aid... I have had to restore the rhythm of the good life... it saved my life... Story of Verdun... AR system... found men in the shack who had been working 16 hours a day since it was war... cut it to 8... men of 35-45... close to Whitsunday... had ceremony... later Marxians after me... tried to discredit me...
looked at war record.. found man who worked with me at Verdun.. he told the story...

But I know you can't do your job completely without certain other people. The Camp must meet another group as a group. Cards, movies, dances are not enough. must meet another community on a high level... even once... with quality, dignity, guests... hospitality.. people behave better with guests.. In the matter of singing I heard that last time someone commented he always tried to make his boys sing... but we can't do this. it is much better to concentrate to sing one song really... instead of the many cheap songs... Then music will be made permanent.

You are doing the impossible without a vision of where these boys belong. we need a general direction for what we want to make them do.

America

America

America

But they see: inside- an America without cohesion, atomization, unemployment outside- abandoned farms... soil erosion... dust bowl

back- an America of immigrants.

Forward- an America without immigrants...

The Immigrants represent the future of America... Waves of immigrants surged into America, pushing forth, building, building... Now no immigration... Your boys must immigrate into the future of the country... The Unemployed, destitute, hopeless must reproduce the faith that has built this country, must reproduce the promise and fulfill faith of the melting pot. Outside the land must be taken up now they build parks, they play... build picnic spots... The soil needs taking up... We must reproduce the values that have made this country...

This New Frontier not sentimental... We must revitalize the Immigrant. The new situation:

Inside- the energies of the melting pot.

Outside- the land

Backward- The new immigrant

Forward - the New Frontier

Let this be our starting point for the work education and leisure.

Am I arbitrary? The story of the Rabbi.. old legends. God schemes to bring about marriages... the Match-maker... A question of God or the devil... the procurer or the provider. The difference is one of short-lived or long-lived relations... Are we going to get something cheaply... or pay the full price. The same power is at work, for good or bad... We can run away or face the problem...

The present work projects are petty... Need morale... They should work on projects of the most distant future... not for "summer people."
Community relations must be raised to higher level than movies.
There must be relations that stick. The work service is a long-
range service integrating work in the rhythm of life...

In 1918 America went to war and stayed out of the peace. Now
America is staying out of the war and may get stuck in the peace.
America must share in the peace. It is a mistake to think the war
is over and that we are sitting pretty. In the peace we will share
the scars of the war just as much as if we had been in it. We
will have to become totally mobilized in order to remain stabilized.
The task of the 20th century is to combine extreme mobility with
extreme stability.

Industrial armies are just as indispensable as machines.
The CCC is not the appendix of an otherwise perfectly stabilized
society. They are the hinge between the two worlds of industry
and of education, of the reeducation of people for work and the
reproduction of values. People under the machine have no
rhythm. The intermelting of body-mind-soul has to be studied
in groups. Factories and colleges are doomed without the
corrective that the youth of the nation is conscripted lest it
degenerate.....

about

we have heard a lot about the New Frontier. It has become an
insincere word, not having been followed out by an analysis of
the new immigrant. Frontier and immigration are like the
head and tail of the one coin: America. A social worker told me the
trouble was we had too many people in America. But there are
too few, compared with the crowded continents of Asia or Europe.
We must lead the unemployed to re-immigrate into this continent
under the pressure of a new fight for liberty, for the future of
the human race... We are really too few to hold this continent
of Canada, Brazil, the Western Hemisphere... we must mobilize
the last ounce of our energy for this task. In 1910

a wise man told me that life will be harder on the earth from
now on than it ever has been. But Europe in its decadence has
been trying to make life easier, to prolong easygoing ways, the
childhood dream of an industrial age, thinking of itself instead of
the far distant future. We have the unemployed to care for the
future. The new manhood requires priesthood—hard training,
sacrifice, renunciation, obedience. But what a glorious future,
if by these gifts, man can become valuable. We must transform
the migratory workers into a working immigration.

You must help. Everybody knows the CCC is unsatisfactory.
You don't have the three groups that belong in every camp. Have
only the unemployed. In Europe the gilded youth joined first.
We must ally the worker groups representing the soul, mind
and body. You will hear about conscription tomorrow... to
defend the Western Hemisphere. When I proposed this for Dartmouth
it was called a joke by an important leader on campus. We
must reconnect the last farmer, the last hamlet into the
national economy. Use taxes for rearmament. We need new work
projects. There will be better work if students and the community
are parts of the Camp. These people represent America, not just
locality...
The Student — nee's labor of his hand, background for thought.

Farmer — farm boy needs intellectual uplift. At 20 begins to learn, first stays on soil.

City-boy, overspecialized worker. the unshapen, nee's dignity of friendship, social life. rebuilding of whole men in the leisure activities of the group. get him away from slot machines, hold-ups, dates.

Today the CCC deprived of the full facilities of genuine work service...

1. Cheap work programs. leads to demoralization. only parks as the soil goes to ruin

2. Fiction that you have the refuse of society, instead of the youth, the future of America.

3. You think in terms of hours, not years. The most distant future, toughest work to be restored by CCC. 

Defend Western hemisphere with squadrons of these camps, instead of bombers, camp full of joy, strength, humanity. These are the planes to build, 50,000 a year.

They represent humanity. means farmers, workers, students. Farmer represents slow organic growth of soil and soul. The workers efficiency the building, shaping of the physical world; and the students, the trained mind and spiritual laws that keep this universe going and that reproduce its daily order... 

And so when you ask me what we should them do, I say;

Defend the Western hemisphere.

reproduce the full nature of man

Reimmigrated into America.